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ORIG: George Carver, Jr.
UNIT: DCI/SAVA
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THE DIRECTOR

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TO: IMMEDIATE SAIGON

RYBAT [redacted]

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1. TO SUPPORT [redacted] PARTICIPATION IN HIGH LEVEL RVNTOM AND DECISION MAKING PROCESS CURRENTLY IN TRAIN HERE, URGENTLY NEED BEST POSSIBLE DETAILED ANALYSIS AND ASSESSMENT YOU AND YOUR COLLEAGUES CAN PROVIDE ON FOLLOWING POINTS:

A. AREAS CRITICAL TO ATTAINMENT U.S. OBJECTIVES IN WHICH GVN PERFORMANCE (CIVILIAN AND MILITARY) ADEQUATE OR BETTER.

B. CRITICAL AREAS IN WHICH GVN PERFORMANCE MARGINAL.

C. CRITICAL AREAS IN WHICH GVN PERFORMANCE NOW BELOW WHAT YOU CONSIDER MINIMUM ACCEPTABLE THRESHOLD.

D. PROSPECTS FOR IMPROVEMENT IN (B) AND (C) IN NEAR TERM FUTURE.

E. WHAT U.S. PRESSURES LIKELY TO HAVE OPTIMUM EFFECT IN IMPROVING PERFORMANCE IN CRITICAL AREAS WHERE PERFORMANCE NOW IN (B) AND (C) CATEGORIES.

MORI/CDF

(CONT.)

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TO

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2. SOME OF THE POINTS YOU WILL NEED TO COVER ARE ONES WE HAVE DISCUSSED MANY TIMES BEFORE: THE THIEU-KY RELATIONSHIP, HARNASSING AVAILABLE EXECUTIVE TALENT, RALLYING ALL NON-COMMUNIST ELEMENTS TO THE COMMON CAUSE (IF NOT TO THIS GVN), THE ROLE OF THE PROVINCE CHIEF, THE RIGHT APPROACHES TO PACIFICATION AND RURAL SECURITY, THE PERFORMANCE AND BEHAVIOR OF ARVN, THE GVN'S POSTURE RE THE NLF AND DISSIDENT ELEMENTS, ETC. WHAT WE NEED MOST IS YOUR RUTHLESS SORTING BY REAL PRIORITIES: WHAT ARE THE THINGS OR STEPS THE GVN MUST BE INDUCED TO DO OR TAKE, WHAT ARE THE THINGS IT IS MOST DESIRABLE FOR THE GVN TO DO (I.E. THINGS NOT ABSOLUTELY MANDATORY THAT WOULD BE MOST HELPFUL), AND WHAT ARE THINGS THAT IT WOULD BE NICE OR USEFUL FOR THE GVN TO DO BUT ARE NOT REALLY OF IMMEDIATE URGENCY. YOUR BALANCE SHEET OF COURSE NEED NOT BE A PURE RECITAL OF SHORTCOMINGS IF INDEED THE GVN IS NOW MOVING OF ITS OWN IN SOME KEY AREAS. WHAT WE MUST HAVE, HOWEVER, IS A HARD NOSED ASSESSMENT (THIEU HAS DONE....) NOT WISHFUL THINKING OR HOPING (THIEU SAYS HE WILL DO...).

3. WE ALSO NEED A CANDID, C COMPREHENSIVE AND REALISTIC ASSESSMENT OF ARVN'S PERFORMANCE AND PROSPECTS. IS IT POSSIBLE FOR YOU TO

(CONT.)

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TO

STIMULATE ONE FROM MACV? IF NOT, WHAT CAN YOU PROVIDE FROM YOUR OWN SOURCES.

4. IN ADDITION TO WORRYING ABOUT OUR ALLIES, WHAT CAN WE SAY ABOUT OUR ENEMY. MORE SPECIFICALLY, WHAT CAN THE GVN AND/OR U.S. DO TO EXACERBATE TENSIONS WITHIN THE COMMUNIST CAMP, DEFLATE COMMUNIST MORALE, AND INCREASE COMMUNIST FRUSTRATIONS AND PROBLEMS IN BOTH SOUTH AND NORTH VIETNAM.

5. ON TIMING, REALIZE ABOVE IS TALL ORDER. DO NOT WISH IMPOSE IMPOSSIBLE DEADLINES, BUT WOULD BE MOST HELPFUL TO HAVE PRELIMINARY PIECE BY NOON WASH TIME SUNDAY 3 MARCH TO BRACE FOR 1500 MEETING. IF THIS CANNOT BE DONE, PLEASE HAVE YOUR PRELIMINARY THOUGHTS TO US BY 0800 MONDAY, 4 MARCH WASH TIME. WOULD APPRECIATE HAVING YOUR FINISHED ANALYSIS NO LATER THAN 0800 WEDNESDAY 6 MARCH WASH TIME.

END OF MESSAGE

George A. Carver, Jr. (Signed in draft)
DCI/SAVA / /

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